



Eutelsat, a strong European reality – the origin

Eutelsat is part of a wide European effort in the 70's to achieve independence in the space sector

- → Establishment of the European Space Agency (ESA) in 1973
- → Decision to implement the **Ariane** launcher programme in 1973
- → Creation of a regional telecommunications satellite system, **EUTELSAT**, the European Telecommunication Satellite Organisation, in 1977 (interim, definitive EUTELSAT in 1985)

Objectives of the founders

- Meet Europe's requirements for satcoms
- → Active participation in the **growth and development** of the European space **industry** by procurement and launch of satellites in series

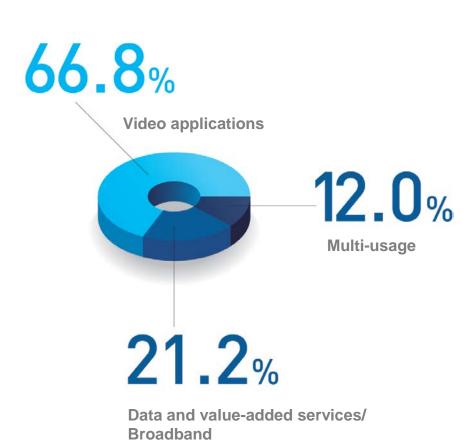


Eutelsat today – at a glance



A diversified and balanced portfolio of activities

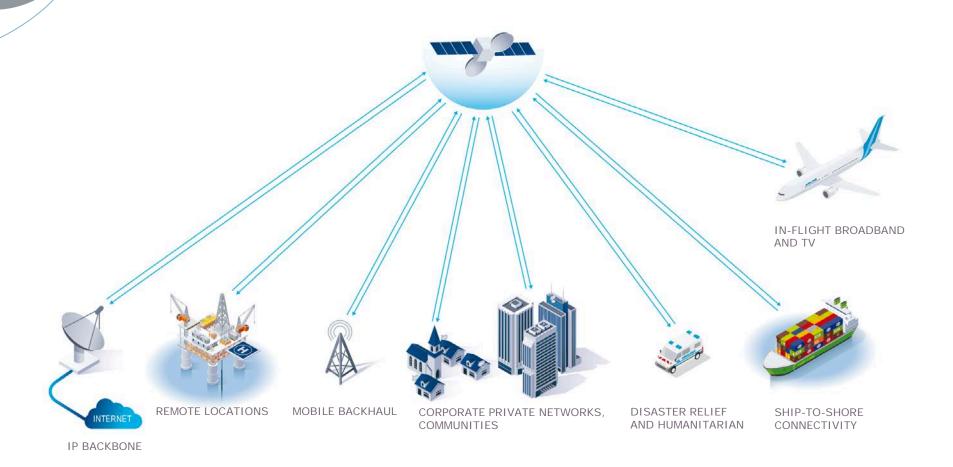
- Over 30 years experience in satellite operations
- → €1,348 million consolidated revenues to 30 June 2014 (+5%)
- Strong mix of video, data and broadband services
- Broadcast and broadband account for almost 90% of Group activity
- → Group backlog* of €6.44 billion
 - representing 4.6 years of revenues
 - video remains the largest contributor to backlog



As a % of Eutelsat Communications Full-year revenues at 30 June 2014 (excluding non-recurring and other revenues) * Situation 30 June 2014



A diversified and balanced portfolio of activities





Shaping future through innovation



In Space



Cost of bandwidth

 Multi-spot HTS design developed for fast growing markets

- New encoding schemes for higher compression
- Enhanced access protocols for Interactive TV satellite services



Increased security

- Signal prevention / detection techniques
- Increased resilience to jamming

Increased flexibility

- Reconfigurable satellite payloads
- On board power allocation to optimise commercial capacity
- Multi-band reception systems (C/Ku, Ku/Ka)
- Hybrid set-top boxes

Enhanced customer experience

- SmartLNB for DTH Connected TV
- Multi-screen home IP distribution
- Home automation
- Mobile broadband (Eutelsat Air Access)





In summary, Eutelsat represents ...

- → A key infrastructure complementing terrestrial for:
 - Broadcasting
 - Broadband
 - → Telecoms
- → 30 years of uninterrupted growth
- Exceptionally positioned satellite resources to capture high-growth market opportunities in established and emerging markets
- → 1,000 skilled professionals operating at offices and teleports across the globe
- Pursuing a far-reaching in-orbit expansion programme
- Continued investment to enhance and develop applications and services

